

GF Management Accounts 2021-22
Results as at 31st December
General Fund

Appendix A

	Previous Year Actuals	Original Budget	Latest Approved Budget	Year to Date		Annual Total	Variances		Comment
	Actual	Budget	Budget	Actual	Budget	Forecast	Year to date Actual	Full Year Forecast	
	£k	£k	£k	£k	£k	£k	£k	£k	
Income									
Investment Income	-646	-300	-300	-163	-200	-385	37	-85	Interest rates on council investments have now stabilised following the drop in Bank of England base rate as a result of the Covid-19 pandemic, and for the remainder of the 21/22 financial year the rate of return on investment is currently expected to remain at current levels. The average interest rate achieved for Q3 was 0.19% against base rate of 0.1%. Property fund revenue return performance higher than estimated when the budget was set. Return expected to be approximately £160k v a budget of £100k.
Recharges	-11,293	-11,375	-11,463	-10	-10	-11,437		26	£28k Savings against the Trades Team salaries due to recruitment challenges which will to some degree be addressed by the restructure going forward has led to a lower recharge to the HRA. Increased External Audit & Bank Charge costs recharged to the HRA of (£2k) slightly offset this.
Customer & Client Receipts	-4,364	-4,785	-6,069	-3,901	-3,288	-6,764	-613	-696	Planning income is currently forecasted to exceed its budget by (£492k) at end of October income was approximately £1.075m against the annual budget of £953k. Taking the 5 years pre Covid the yearly average is around £887k per annum. If we continue on a financial trajectory that reflects a normal year this would take us to around £1.445m and takes into account the large applications expected in Q4 including TCF. The extended use of the Summit Premises as a vaccination centre to 31 March is anticipated to generate (£114k), Commercial Waste is forecasting an improved position of (£49k), this is due to maintaining and increasing the customer base through the pandemic. Other waste service income is expected to exceed income by (£28k) and Land Charges income is expected to exceed budget by (£36k). Offsetting this there is anticipated to be a shortfall of industrial unit income £33k from occupancy levels due to condition, the approved investment programme will contribute to rectifying it and Civic Centre room usage £15k.
Government Grants	-10,772	-11,502	-11,534	-5,886	-5,929	-11,545	42	-11	Housing Benefit resource management grant (£18k) received offset by reduced Admin Subsidy £7k.
Other Government Grant	-2,686	-1,823	-2,015	-1,573	-1,573	-2,015			
Other Grants/Contributions Etc	-30,615	-1,009	-1,471	-1,125	-1,125	-1,497	-1	-26	Additional New Burdens funding received for Local Elections and Sales Fees and Charges grant received, net of prior year accruals (£20k).
Budget Savings Required		-34	-34			-34			
Total Service Income	-60,376	-30,828	-32,886	-12,659	-12,124	-33,678	-534	-792	
Expenditure									
Employees	8,423	8,456	9,441	5,811	6,125	9,524	-314	83	£229k of Vacancy factor has been identified to date leaving £129k still to be achieved (£358k Target). Forecast indicates a £46k saving against salaries at this stage to further contribute to meeting VF giving the overall £83k variance. This position is expected to change as the year goes progresses. Part of the savings on salaries relates to the Assets Team, a forecast saving of £28k is anticipated which is 100% rechargable to the HRA, this saving is reflected in the recharges line above.
Premises	815	815	949	613	625	988	-12	39	£29k is for additional grass cutting from April to September outside of the agreed contract, £16k shortfall anticipated on NNDR, the majority relates to William Jaques House which forms part of the TCF project, this is partly offset by small repair and utility savings at the Contact Centre premises.
Supplies And Services	37,454	8,451	18,169	5,360	5,862	17,930	-502	-239	A net saving is currently forecasted (£251k) for the waste and recycling service, significant savings on commodity payments calculated using costs for bulking, haulage, processing and the income received for recycling materials. Over the year there has been a significant increase in the rate per tonne received for paper and card, this income and that for cans, plastic and glass is forecasted to offset any cost, this is offset in part to inflation on the contract anniversary being higher than budgeted and additional contract costs for the waste fleet maintenance and gate fees. There is a saving anticipated on the Building Control contract fee (£50k), this is from a higher than expected surplus for the final 20/21 accounts and an estimated surplus return for 21/22. There is a forecasted shortfall on B&B provision of £14k for homeless services, this is still impacted by the pandemic. There are also increased costs for Bank Charges for the volume of card payments £11k additional Audit Fees £7k, £30k for specialist support for Leisure Services and a increase in Land Charge Search fees £12k offset in part by increased income.
Transport	114	145	149	80	100	126	-19	-23	Various car allowance savings across services as a result of reduced travelling due to Covid-19 restrictions.
Benefit Payments	10,268	11,610	11,623	5,420	5,413	11,623	7		
Support Services	8,201	8,085	8,085			8,085			
Third Party Payments		-23	881	514	588	881		-73	
Drainage Board Levy	1,739	1,814	1,807	1,760	1,807	1,760		-47	Inflation increases anticipated when setting the budget were higher than actual levies.
External Interest Payable	77	75	75	38	38	75			
Contingency		2,400	812			812			
Total Service Expenditure	67,090	41,830	51,992	19,596	20,556	51,805	-960	-187	
Accounting - Non Service budgets									
Total Accounting & Non Service Budgets	-6,714	-11,002	-19,106	-2,674	-2,674	-19,106			
Net Total				4,264	5,758	-979	-1,494	-979	

HRA Management Accounts 2021-22
Results as at 31st December
HRA

Appendix A

	Previous Year Actuals	Latest Approved Budget	Year to Date		Annual Total	Variances		Comment
	Actual £k	Budget £k	Actual £k	Budget £k	Forecast £k	Year to date Actual £k	Full Year Forecast £k	
Income								
Investment Income	-101	-38		-25	-52	25	-14	Interest rates on council investments have now stabilised following the drop in Bank of England base rate as a result of the Covid-19 pandemic, and for the remainder of the 21/22 financial year the rate of return on investment is currently expected to remain at current levels. The average interest rate achieved for Q3 was 0.19% against base rate of 0.1%
Garage Rents	-102	-107	-61	-71	-93	10	14	Anticipate a shortfall in Garage income as sites identified for HDP have not been replaced.
Housing Rents	-12,010	-12,302	-8,085	-8,201	-12,126	116	176	Forecasts suggest a shortfall in rents against budget. This follows the ongoing impact of Covid-19 on households and homes not being replaced per assumptions in the approved HRA Business Plan.
Customer & Client Receipts	-501	-150	-76	-83	-156	7	-5	Small increase in Ousegate Hostel Rent due to occupancy levels and recharges to former tenants.
Recharges		-18		-12		12	18	Internal rechargeable works on corporate buildings have not been taking place due to Covid-19 restrictions, therefore no charges raised to date and unlikely there will be in this financial year.
Total Service Income	-12,714	-12,616	-8,223	-8,393	-12,427	171	189	
Expenditure								
Employees	69	123	45	51	115	-6	-7	Small savings expected on Cleaning Staff and Housing Enforcement officer posts.
Premises	825	725	431	483	716	-52	-9	Although this is a small net variance, this is made up of a number of items. There is currently forecast a shortfall in budget for Gas Servicing, this position may improve as the servicing cycle progresses. This is offset by income returns for the alternative heating systems installed and savings on Fencing, Footpaths and Asbestos surveying managed now through the capital programme, savings are also anticipated on solid fuel servicing as systems are being replaced which contributes to this shortfall. There are increased costs for cleaning at the community centres as facilities need to be provided for the Trades Staff in the areas they are working and due to Covid require specialist cleaning support, this is offset by general running and utility costs for these centres not being in general use. There are other smaller savings across services.
Supplies And Services	1,189	1,278	591	699	1,265	-108	-13	This is made up of numerous forecasted variances, the most significant being (£11k) for Tenant Participation and (£7k) general operational savings at the Community Centres.
Support Services	2,742	2,808			2,975		167	Delays in implementation of the housing system phase 2 combined with resources still being required to deal with the pandemic mean that the saving of £195k will not be achieved this year. Salary savings due to vacancies in the Assets Team will reduce GF recharges by (£28k).
Transport	189	147	133	98	146	35	-1	Saving anticipated on fuel charges for the vehicle fleet offset by other smaller corresponding vehicle costs.
Debt Management Expenses	40	6			6			
External Interest Payable	1,915	2,065	911	921	1,852	-10	-213	Not anticipating and borrowing to support the HDP Capital Programme in 21/22, therefore savings anticipated. The focus is on acquisitions and the use of affordable housing receipts.
Contingencies		75			19		-56	The contingency hasn't been required so far this year.
Provision for Bad Debts	35	271	4		271	4		
Total Service Expenditure	7,004	7,497	2,116	2,252	7,365	-136	-132	
Accounting & non service budgets								
Total Accounting & Non Service Budgets	5,710	5,119			4,877		-242	No borrowing anticipated for the HDP Capital programme in 2021/22.
Net Total			-6,106	-6,141	-185	35	-185	

Appendix B : Planned Savings

Strategic Category	Lead	General Fund - Potential Saving	Budget Risk	2021/22 Planned Savings Budget £000's	2021/22 Planned Savings Forecast	2021/22 Planned Savings Variance	Commentary
Transforming	Suzan Harrington	Introduce CT Penalty Scheme - NEW	Medium	5	5	0	Council Tax Penalty Scheme was not being enforced due to covid-19 but has now been reintroduced.
Transforming	Dave Caulfield	Planning service review	Low	11	11	0	The planning service review has concluded with an annual recurring saving of £11k
		Total Transforming		16	16	0	
Commissioning	Suzan Harrington	Contract renegotiations	Low	168	168	0	Savings from contract negotiations
		Total Collaboration & Commissioning	0	168	168	0	
		Total		184	184	-	

Low Risk		11	11	0
Medium Risk		173	173	0
High Risk		0	0	0
Total		184	184	0

Strategic Category	Lead	HRA - Potential Saving	Risk	2021/22 Planned Savings Budget £000's	2021/22 Planned Savings Forecast £000's	2021/22 Planned Savings Variance £000's	Update/Comments
Transforming	Suzan Harrington	Process improvements /on-line transactions	Medium	195	0	195	The new housing/asset management system is in the process of being implemented and phase 2 will be implemented in 2021/22 but a combination of resource pressures and the time it will take to implement phase 2 and adapt to the new system make the saving unlikely this year. This will be kept under review following implementation.
		Total	-	195	-	195	

Appendix C : 2021/22 Selby District Council Capital Programme - To 30 November 2021

										Approved Programme & Carry Forward Proposal		
General Fund	Original Budget Incl C/F	Revised Budget	Year to date Revised Budget	Year to date Actual	YTD Variance	Forecast	Carry Forward	Year End Variance	Comments	Forecast 22/23	Forecast 23/24	Forecast 24/25
Transforming Customer Services	106,575	106,575	79,931	5,429	-74,502	106,575	0	0	Covid-19 and other delays have prevented the start of work on the reception alterations delaying the contact centre move. The Call Centre continues to operate from the first floor extension at the Civic Centre and face to face appointments are being offered for the most vulnerable customers. Due to LGR, a reassessment is taking place of the requirement for wholesale changes to the Civic Centre reception and are now looking at modifying existing meeting rooms to ensure face to face services can be delivered effectively.			
Website Development	10,000	10,000	0	0	0	10,000	0	0	This project is to enhance the platform to allow for future development of the website. Currently reviewing the scope of this projects with NYCC / LGR on the horizon & a decision will be taken in Q4.			
GIS System	31,380	31,380	23,535	1,600	-21,935	9,000	22,380	-22,380	This project forms part of the Contact Centre re-opening project. This capital budget will fund the software requirements as required. Committed £7k for Lone Worker software from PICK Protection & £2k GIS licences. The balance is requested to be carried forward to next year to fund the Contact Centre arrangements.	22,380		
Benefits & Taxation System upgrade	21,380	21,380	16,035	2,852	-13,183	15,000	6,380	-6,380	This budget is linked to software upgrades supporting Channel Shift as part of the Digital Strategy. The forecast has been reduced to £15k to cover upgrades in relation to the annual billing process, the remaining budget can be carried forward to next year.	21,380	15,000	15,000
IDOX Planning System	15,000	15,000	11,250	1,000	-10,250	10,000	5,000	-5,000	To support the IDOX suite of software applications for upgrades and patches as part of the IDOX Roadmap. This ensured that we remained PSN compliant throughout 2021/22. The forecast has been reduced to £10k for the anticipated updates required in January with the balance requested to be carried forward.	20,000	15,000	15,000
ICT - Servers	30,000	30,000	22,500	24,912	2,412	30,000	0	0	Renewed Sophos Cybersecurity to September 2023 at a cost of £28k (pending receipt of the invoice).			
ICT - Software	4,694	4,000	4,000	4,000	0	4,000	0	0	Budget committed to the Digital Workforce Project and the implementation of Microsoft 365 Tools - training has now been completed and the final invoice has been paid for £4k, no further costs will be incurred.			
Adobe Licence Replacement	15,000	15,000	0	0	0	15,000	0	0	Licences replacement programme due 2021/22 with the invoice being paid in Q4.			
Finance System Replacement	0	0	0	0	0	0	0	0	Replacement for the finance system has been reforecast into 2022/23.	0		150,000
Committee Management System	3,000	3,000	0	0	0	3,000	0	0	ModernGov software upgrade expected in Q4 2021/22 as part of legislative changes			
Upgrade to Assure from M3	8,500	8,500	6,375	5,000	-1,375	8,500	0	0	This budget is to migrate from M3 to Assure software as part of the Digital Transformation programme. The Assure migration is expected to Go Live in Q4 2021/22 with the balance of the invoice to be paid.			
Cash receipting System	32,500	32,500	0	0	0	32,500	0	0	Income Management Software replacement project. The budget for this project will be used for the capital purchase of the system, training and consultancy on the new software due to GO LIVE in Q4 2021/22.			
Northgate Revs & Bens	3,600	3,600	0	0	0	3,600	0	0	Budget required for system upgrades following legislative changes in Q4 in relation to e-billing in line with the Digital Strategy			
Asset Management Plan - Leisure & Parks	47,891	47,891	35,918	4,732	-31,186	47,891	0	0	Works have been completed to the water tank at Selby Park, the car park at Tadcaster Leisure Centre and some glazing work at the same site. Further works are scheduled this year but not yet completed.	9,005	17,746	
Committee Room Microphone system	65,000	65,000	0	0	0	0	65,000	-65,000	Specification is written and tenders have been invited and are with Procurement for review for the Committee Room microphone system, should this project be completed the system will not be progressed until 2022/23, it is therefore requested this budget be carried forward. Consideration is also being given to alternative options such as renting equipment following LGR, in all likelihood this equipment will still be required at the Civic Centre irrespective of the LGR outcome.	65,000		

Appendix C : 2021/22 Selby District Council Capital Programme - To 30 November 2021

General Fund	Original Budget Incl C/F	Revised Budget	Year to date Budget	Year to date Actual	Year to date Variance	Forecast	Carry Forward	Forecast Variance	Comments	Forecast 22/23	Forecast 23/24	Forecast 24/25
Car Park Ticket Machines	22,473	22,473	16,855	9,704	-7,151	22,473	0	0	Implementation of the revised car park tariffs was delayed whilst technical issues relating to acceptance of card transactions was resolved. Implementation of the associated machine upgrades is now completed and operational and we are awaiting final invoices.			
Industrial Units Maintenance	25,000	25,000	18,750	0	-18,750	25,000	0	0	An initial report detailing the options has been provided to LT for consideration. Further work is now required to develop a formal business case for each option. Given the nature of the options being considered it is considered inappropriate to seek approval to invest the existing capital funds at this time. Improvements to the industrial units are subject to the outcome of a report to Executive in respect of the future direction. We are awaiting information regarding demand from colleagues in ED to inform the recommendations of the report. Progress has been delayed in respect of provision of demand information due significant resource pressures resulting from further Covid19 restrictions and additional support requirements for local businesses. The forecast has been revised to £25k 21/22 for completion of the building surveys & immediate remediation costs with the balance in 22/23.	229,400		
Industrial Units Investment	0	20,000	15,000	0	-15,000	20,000	0	0	New Bid approved at Council on 22 July 2021. Major updating of industrial units including energy efficiency, panel erosion and refurbishments. We are currently working with our EPC Assessor to establish the nature and scale of works required to achieve the minimum required energy efficiency standards required to bring out industrial units back into use. Following completion of this work, a specification will be developed and issued to the market. Due to capacity issues with the team however is not anticipated this will occur until Q4, with works commencing in Q1/Q2 of 2022/23. The forecast is therefore requested to be reduced to £20k for the current year with the balance of this years budget being forecasted into 2022/23.	620,163	300,669	
Car Park Improvement Programme	520,168	150,000	112,500	19,865	-92,635	100,000	50,000	-50,000	Work to progress improvement to Back Micklegate and Micklegate car parks is delayed in order to maximise funding options through external funding bids such as the Heritage Action Zone funding; however delays have also been encountered due to discussions with Landowners. Plans to focus delivery on Portholme Crescent whilst these issues are addressed have been scaled back to enable the space to be utilised as a walk-in testing centre for Covid-19. Work to install the first of Electrical Vehicle Charging Points (EVCP) is now complete, with points in South Parade and Back Micklegate car parks operational. We are working closely with colleagues in the Economic Development and Regeneration team to maximise funding available for improvements at Britannia car park, Tadcaster. It is anticipated tenders will be issued in January. The forecast has been amended to reflect ongoing delays around the Back Micklegate development.	420,168		
ICT - Channel Shift 2 Website & Intranet	16,720	16,720	12,540	2,900	-9,640	16,720	0	0	Citizens Access Portal (Revenues) has gone live in Q3 2021/22, Citizens Access Portal (Benefits) is anticipated in Q4 2021/22. The remaining budget will be used for e-forms development through 2021/22.			
ICT - Channel Shift 3 Website & Intranet	18,000	18,000	0	0	0	0	18,000	-18,000	Channel shift Phase 3 - Housing management CX Portal project which has been delayed will commence throughout 2021/22 once Channel Shift 2 has been completed and the Civica CX Phase 2 project has commenced. As a result of the delays on these projects Channel Shift 3 will not now commence until 2022/23, it is therefore requested this budget be carried over to next year.	18,000		
ICT - Disaster Recovery Improvements - Software / Hardware	17,790	17,790	0	0	0	17,790	0	0	This budget is for improvements aligned to Microsoft requirements & Disaster Recovery Improvements in 2021/22. A number of Oracle server upgrades will be required throughout the year to ensure that they remain compatible following software upgrades. Upgrades will take place in Q4 to align to software changes.			

Appendix C : 2021/22 Selby District Council Capital Programme - To 30 November 2021

General Fund	Original Budget Incl C/F	Revised Budget	Year to date Budget	Year to date Actual	Year to date Variance	Forecast	Carry Forward	Forecast Variance	Comments	Forecast 22/23	Forecast 23/24	Forecast 24/25
ICT - End User Devices - Software / Hardware	54,760	54,760	41,070	16,103	-24,967	44,000	10,760	-10,760	Budget is required for replacement hardware in relation to the digital workforce strand of the digital strategy. £44k has been raised as an order, some of which have been delivered, however we are waiting for devices to be delivered for CLRs and new starters and central stock, due to delivery issues this is anticipated for delivery in Q4. The remaining is requested to be carried forward for high spend items such as monitors especially with any breakages and return to workplace requirements to support a soft hybrid environment - jabras/ cameras etc.	60,260	49,500	49,500
ICT - Digital Workforce - Telephones - Mobile Working	11,770	11,770	0	0	0	11,770	0	0	Budget is for replacement Mobile hardware in relation to the digital workforce strand of the digital strategy. A further 25 trades tablets are being purchased for rollout this year as current tablets are nearing end life and require and upgrade. It is anticipated these are received in Q4.	9,500	9,500	9,500
South Milford Retaining Wall	15,000	15,000	0	0	0	0	15,000	-15,000	We are still awaiting confirmation from the parish priest as to whether approval for the improvement works to the wall will need to go through a Faculty application (similar to Listed Building Approval). As progress has not yet been made we request this budget is carried forward into the next year as it is currently unknown how long the process will take.	15,000		
Waste Collection Fleet	200,000	190,570	190,570	186,495	-4,075	190,570	0	0	The additional RCV was delivered at the end of November and is now in use. Final invoices are being reviewed and there may be a small balance remaining and not required at the end of the review.			
Council Play Area Maintenance	197,730	197,730	148,298	0	-148,298	197,730	0	0	Works at Grange Road have been completed and the site reopened w/c 29th November. The tenders for the remaining sites in this project will be issued next week with the works starting with Charles Street and continuing over the next two years.	100,000		
Replacement of Vehicle Fleet	3,510	0	0	0	0	0	0	0	The Council's replacement commercial vehicle fleet has now arrived and is fully operational. The forecast has been updated to nil as all outstanding invoices have now been received.			
Purchase of Land	937,500	0	0	0	0	0	0	0	This budget has been removed as part of the MTFS approval			
New Build Projects (Loans to SDHT)	2,800,000	0	0	0	0	0	0	0	This budget has been removed as part of the MTFS approval			
Private Sector - Home Improvement Loans	27,720	30,000	22,500	11,896	-10,604	30,000	0	0	RAS Loans remain an important tool in providing support for emergency repairs in homes owned by vulnerable people. We have completed 4 RAS loans in the first two quarters of 2021/22, 3 for new heating and hot water systems (including our first private sector air source heat pump) and 1 for a new bathroom. There are 4 new roof loans that are currently delayed due to contractor workloads but these should all complete during quarter 3. Historically, RAS loans are repaid to the council upon sale of the property allowing them to be recycled into new loans. This allows more vulnerable households to receive the help they need. We have so far received 1 repaid loan in 2021/22. In the whole of 2020/21 we received 3 repaid loans. New Bid approved at Council on 22 July 2021 for an additional £30k allocation per annum over the next 3 years to 2023/24. Approval is sought to revise the current year forecast to £30k and carry forward the balance into 2022/23.	57,720	30,000	
Empty Property Grants	84,886	84,886	63,665	19,152	-44,513	84,886	0	0	Empty Homes Grants remain popular and are an excellent way of sourcing private rented accommodation for vulnerable households at risk of homelessness. We have completed 1 Empty Homes Grants in the first quarter of 2021/22, which provided a three bedroom house to a homeless family. Progress on other schemes has slowed although a further 3 grants should complete in quarter 3 and discussions are on-going regarding a possible 2 further conversion schemes that will hopefully progress to full grants thus ensuring that our private rented portfolio for homeless households continues to grow.	80,000		

Appendix C : 2021/22 Selby District Council Capital Programme - To 30 November 2021

Disabled Facilities Grants (DFG)	813,357	471,544	353,658	194,133	-159,525	400,000	71,544	-71,544	Covid-19 and supply chain delays remain an issue for contractors, increasing costs and causing delays in completing adaptations. Due to the substantial budget £814k (DFG grant £503k- £311 carry forward) the additional temporary Technical Officer has been recruited for 2 days a week) has been extened for a further 3 months. It remains difficult to forecast an accurate outturn but the aim is for at least a 75 completions in 21/22 compared with 50 last year, YTD we have completed 48. The reduction in the outturn is based on current spending with the majority of jobs being lower costing Level Access Showers. The balance of the forecast is requested to be phased over the next 3 yrs.	550,000	550,000	129,621
Total General Fund	6,160,904	1,720,069	1,194,949	509,773	-685,176	1,456,005	264,064	-264,064		2,297,976	987,415	368,621

Appendix C : 2021/22 Selby District Council Capital Programme - To 30 November 2021

Housing Revenue Account	Original Budget Incl C/F	Revised Budget	Year to date Budget	Year to date Actual	Year to date Variance	Forecast	Carry Forward	Forecast Variance	Comments	Approved Programme & Carry Forward Proposal		
										Forecast 22/23	Forecast 23/24	Forecast 24/25
Housing & Asset Management System	103,660	103,660	0	0	0	0	103,660	-103,660	The remaining capital balance is expected to be paid following the Phase 2 project completion in August 2022. This budget is therefore requested to be carried forward due to the delay in Phase 2.	103,660		
St Wilfrid's Court	93,733	0	0	0	0	0	0	0	The programme scoping meeting identified requirement for significantly more investment than is available in the current budget. The current budget will therefore be utilised to address some of the higher priority issues identified during visit, as well as any essential health and safety related works. Government changes to the roadmap for easing restrictions has meant works to finalise the scoping works and subsequent issue of tenders was progressed as planned. Further delays have been experienced due to a lack of capacity within the team, which we are seeking to address through the ongoing restructure process. Given the ongoing upward pressure on materials and labour costs however, it is unlikely we would be able to deliver the improvements required within the available budget; hence a decision has been made to delay tender issue until next financial year when indications suggest the market pressures may have stabilised.	93,733		
Environmental Improvement Plan	108,152	40,000	30,000	0	-30,000	40,000	0	0	This funding is earmarked to support a scheme being led by colleagues in the Contracts and Procurement Team. Work to progress the scheme was delayed due to Covid-19. Of the 6 sites this budget is supporting one site is due for completion in Q3, with a further site hoped to go to be completed by the end of the financial year. Works on the remaining 4 to be completed in 2022/23. The forecast has been adjusted accordingly with the estimated level of spend for this financial year.	68,152		
Housing Acquisition and Development	1,701,273	2,000,273	0	0	0	20,000	1,980,273	-1,980,273	Programme for the development of HRA properties on phase 2 small sites. Starts on these sites has been delayed due to Covid and is anticipated in 2021/22. Work including, feasibility studies, asbestos surveys and garage clearance has been completed. Planning permission for development of three schemes has now been secured. Planning permission for the fourth scheme forming part of the package of works to be tendered has been delayed. This has resulted in a subsequent delay to the issue of the tender package originally anticipated in Q2. It is hoped planning permission will now be determined in Q3 with tenders to be issued in Q4. This budget is also allocated to the purchase of S106 properties. As a result of the delays experienced the majority of the budget has been forecasted to spend in the next financial year. New Bid approved at Council on 22 July 2021. To extend the New Build/Acquisitions programme to maximise spend of s106 affordable housing commuted sums. Spend subject to 'self-financing business case'. The forward forecast has yet to be determined as the position of the schemes is yet to be confirmed.	9,371,273		
Community Centre Refurbishment	64,377	64,377	0	0	0	40,000	24,377	-24,377	Work to identify requirements outlined for other community centres under the FRA process is required. Progress on delivery of the programme was paused whilst we addressed other priority works which have been generated as a result of the various service suspensions resulting from Covid-19. We are now currently in the process of agreeing a programme of works to upgrade Fire Safety measures in a number of our community centres, the contract has now been let. Works are anticipated to commence in Q4 with the work completing early in 2022/23, the forecast has been adjusted accordingly with the balance to be carried over into 2022/23.	24,377		

Appendix C : 2021/22 Selby District Council Capital Programme - To 30 November 2021

Empty Homes Programme - Improvements to Property	200,000	600,000	450,000	278,731	-171,269	600,000	0	0	<p>This supports the Empty Homes Programme and is available to purchase Empty properties that will be brought back in to use and let through the HRA and former council properties sold through the Right to Buy. We purchased 7 properties in 2019/2020, the work to improve these properties to a lettable position was delayed due to the pandemic but now works are complete and these are now let. 3 further properties are expected to be purchased in 21/22 (of which 1 has completed in October 2021) which will complete the programme.</p> <p>New Bid was approved at Council on 22 July 2021 for £400k to complete the Empty Homes Programme.</p>	0	0	0
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Appendix C : 2021/22 Selby District Council Capital Programme - To 30 November 2021

Housing Revenue Account	Original Budget Incl C/F	Revised Budget	Year to date Budget	Year to date Actual	Year to date Variance	Forecast	Carry Forward	Forecast Variance	Comments	Forecast 22/23	Forecast 23/24	Forecast 24/25
Energy Efficient Programme	856,084	856,084	642,063	524,381	-117,682	856,084	0	0	<p>The multiple lockdowns experienced during the past year as a result of Covid-19 severely impacted the ability of our major works contractors to complete the programme identified. The situation was further exacerbated by customer refusals due to concerns around virus transmission, shielding, self-isolation etc., and material shortages.</p> <p>A programme of 315 properties has been identified for boiler and/or system upgrade this financial year. To date, our gas contractor has completed 150 installs on the programme, with a further 32 boilers replaced due to early failure.</p> <p>We continue to monitor material/labour availability and upward financial pressures on the same; although thus far these have not manifest in a request for increased rates.</p> <p>We are also currently developing a small programme of air source heat pump upgrades where the existing solid fuel or electric only systems are beyond economical repair.</p>	510,225	520,430	530,840
Health and Safety Improvement Programme	1,010,552	650,000	487,500	310,178	-177,322	650,000	0	0	<p>The multiple lockdowns experienced during the past year as a result of Covid-19 severely impacted the ability of our major works contractors to complete the programme identified. The situation was further exacerbated by customer refusals due to concerns around virus transmission, shielding, self-isolation etc., and material shortages.</p> <p>A significant programme of work has been allocated to our major works contractor for completion this year including: 412 properties for survey; 179 bathrooms, 130 kitchens and 548 electrical surveys. Thus far, our contractor is on target to complete these works as programmed.</p> <p>Material availability and cost increases continue to pose a significant risk to delivery of the programme however, and we are currently in discussions with our major works contractor regarding a significant uplift in rates to cover rising prices. We have also recently been notified of an increase to the lead time for each kitchen, taking the period to six weeks; and are seeing increasing issues securing some materials e.g. roof tiles where the increasing energy costs are impacting manufacturers operations.</p> <p>The forecast has been reduced due to the contractor not having the resources to deliver additional works.</p>	915,227	565,770	577,090
Property Refurbishment Programme	5,013,864	5,013,864	3,760,398	2,299,738	-1,460,660	4,713,864	300,000	-300,000	<p>The multiple lockdowns experienced during the past year as a result of Covid-19 severely impacted the ability of our major works contractors to complete the programme identified. The situation was further exacerbated by customer refusals due to concerns around virus transmission, shielding, self-isolation etc., and material shortages.</p> <p>A significant programme of work has been allocated to our major works contractor for completion this year including: 412 properties for survey; 179 bathrooms, 130 kitchens and 548 electrical surveys. Thus far, our contractor is on target to complete these works as programmed.</p> <p>Material availability and cost increases continue to pose a significant risk to delivery of the programme however, and we are currently in discussions with our major works contractor regarding a significant uplift in rates to cover rising prices. We have also recently been notified of an increase to the lead time for each kitchen, taking the period to six weeks; and are seeing increasing issues securing some materials e.g. roof tiles where the increasing energy costs are impacting manufacturers operations.</p> <p>We are currently finalising tender documentation to issue to market for a major capital voids programme. It is anticipated this programme of works will commence will commence in Q4 2021/22.</p> <p>The forecast has been adjusted to reflect the increased lead in times and material availability as above and is requested to be carried forward into 2022/23, this is somewhat offset by a one-off price increase agreed with the contractor.</p>	3,977,796	3,740,890	3,838,150

Appendix C : 2021/22 Selby District Council Capital Programme - To 30 November 2021

Property Investment Programme	1,381,030	1,381,030	1,035,773	442,698	-593,075	881,030	500,000	-500,000	<p>The multiple lockdowns experienced during the past year as a result of Covid-19 severely impacted the ability of our major works contractors to complete the programme identified. The situation was further exacerbated by customer refusals due to concerns around virus transmission, shielding, self-isolation etc., and material shortages.</p> <p>A significant programme of work has been allocated to our major works contractor for completion this year including upgrades to carbon monoxide detection in 548 properties. Thus far, our contractor is on target to complete these works as programmed.</p> <p>Material availability and cost increases continue to pose a significant risk to delivery of the programme however, and we are currently in discussions with our major works contractor regarding a significant uplift in rates to cover rising prices. We have also recently been notified of an increase to the lead time for each kitchen, taking the period to six weeks; and are seeing increasing issues securing some materials e.g. roof tiles where the increasing energy costs are impacting manufacturers operations.</p> <p>We have now let the contracts for works to upgrade fire safety measures in a number of our communal areas; which will also incorporate improvements (decoration etc..) to those spaces. We will be looking to commence this work early in Q4.</p> <p>Due to the delays above we request the forecast be adjusted with the balance to be carried forward into 2022/23</p>	927,133	435,680	444,390
	0		0	0	0		0	0				
Total HRA	10,532,725	10,709,288	6,405,734	3,855,726	-2,550,008	7,800,978	2,908,310	-2,908,310		15,991,576	5,262,770	5,390,470
Total Capital Programme	16,693,629	12,429,357	7,600,683	4,365,499	-3,235,184	9,256,983	3,172,374	-3,172,374		18,289,552	6,250,185	5,759,091

Appendix D : Programme for Growth 2021/22 Financial Year Project Updates
Multi Year schedule for the project lifespan

Project	Lead Officer	Multi-Year Project Budget	Position @ 30 Novemberr 2021		Project Budget Remaining	Update	Phasing of future spend Q2		
			In Year Spend 21/22	Forecast			Forecast 21/22	Forecast 22/23	Forecast 23/24
Healthy Living Concepts Fund	Angela Crossland	53,281	(23,750)	53,281	77,031	Of the remaining £53,281 in this fund - £10k allocated to develop active travel sustainable travel packs in line with the visitor economy niche trails work, £30k allocated to development of project with Yorkshire Wildlife Trust for Barlow Common to develop project and funding bids as they arise (Barlow Common delayed due to Covid). Remaining £13k will support public health initiatives identified as part of covid recovery plans.	30,000	23,281	0
Visitor Economy (Tourism & Culture)	Angela Crossland	1,021,761	120,609	1,021,761	901,152	Delivery of the Visitor Economy Strategy and the Cultural Development Framework for the District. This is a multi-year programme which includes the cultural programme for the HSHAZ, visitor place-making and marketing, product development and sector support. Much of the investment is to be used as match funding against investment from external funding partners. Cultural Delivery Framework is in delivery. Key focus for the next quarter: Heritage Interpretation Masterplan, Public Art Plan, programme for Tadcaster, artist residencies Barlby Road, TCF & Tadcaster. Selby Stories delivery. Visitor Economy Strategy will be refreshed in next quarter. Key focus also on Food & Drink development. Some slippage from forecast due to longer development periods (e.g. procurement etc.). Continue to feel the impact of Covid.	300,670	486,145	234,946
Celebrating Selby 950	Angela Crossland	0	0	0	0	Final reports have been submitted to funders and final grant payments received. All delivery is complete.	0	0	
HAZ Selby Stories	Angela Crossland	60,000	(16,263)	60,000	76,263	Project total £150,950 over 3 years. £60,000 from P4G, £89,500 from Historic England grant. Payment schedule from HE: 21/22 £49,225, 22/23 £26850, 23/24 £13,425. The programme completes 31 March 2024. Programme includes wide-ranging cultural activity in Selby town centre, including performance, exhibitions, artist residencies and testing of outside event spaces (e.g. amphitheatre). Year to date credit relates to grant income received in advance. Delivery underway with some slippage (agreed by Funder) due to impact of Covid on programme and procurement issues for some areas of delivery.	16,640	20,300	23,060
Low Carbon resources	Stuart Robinson	135,000	25,362	135,000	109,638	This funding is to recruit a Low Carbon Projects Officer. Officer recruited and commenced in April 2021. Officer is progressing the agreement and delivery of activity in the Low Carbon Action Plan.	45,000	45,000	45,000
Retail Experience - Tadcaster Linear Park	Angela Crossland	0		0	0	On receipt of project update report and feasibility of project, Members and Tadcaster Town Council have agreed to close this project due to risks to delivery from cost increases and the impacts of longer term flood defence work now being progressed by the Environment Agency. £80k to be returned to Tadcaster Town Council. Outstanding P4G funds returned to reprofile against new projects.	0	0	
Marketing Selby's USP	Stuart Robinson / Communications	152,912	0	152,912	152,912	Funding is used to support employment of an additional Communications & Marketing Officer - to support place related marketing - and the development of place branding marketing collateral. The Officer is in place. Whilst development of place branding case studies slowed in the second half of 2020/21 as we prioritised response to the pandemic and recruited a replacement Communications & Marketing Manager, the delivery of this project is now being re-energised following the successful recruitment to this post.	50,971	50,971	50,970
Tour De Yorkshire	Angela Crossland	0		0	0	SDC contribution to hosting the finish of the first stage of Tour de Yorkshire (TdY) in May 2019 in Selby Town. This has given the town a massive publicity boost in the year of the Abbey's 950 celebrations. The Leeds City Region Business Rates Pilot Pool has agreed to fund the £100k start fee for the Selby event in line with the funding provided for other starts and finishes across the LCR. This will go back into the P4G programme as contingency to fund other important P4G related work e.g. asset strategy. Project now complete.	0	0	
Retail Experience - STEP	Duncan Ferguson	63,781	3,000	63,781	60,781	This is a fixed budget to support events, street scene improvements identified by the STEP group.	15,000	48,781	
Legal Support	Julian Rudd	139,000	0	139,000	139,000	Legal Support for agreements and advice associated with the P4G programme / projects	47,000	92,000	0

Project	Lead Officer	Multi-Year Project Budget	In Year Spend 21/22	Forecast	Project Budget Remaining	Update	Forecast 21/22	Forecast 22/23	Forecast 23/24
Towns Masterplanning (Regeneration)	Duncan Ferguson	615,031	31,924		583,107	A contribution from this fund supported the commissioning in 2019/20 of the People and Places consultancy (Chris Wade) to develop town centre revitalisation plans. Funding of £50k has been previously used to support the MHCLG Reopening High Street Safely Fund (RHSSF) and the re-branded 21/22 Welcome Back Fund. A contribution from this fund has also been used to support the Places and Movement Study, in partnership with NYCC Highways and YNY LEP. The next phase of the Places and Movement Study, taking on board recent consultation outcome, will be supported through this fund.	200,000	415,031	
Strategic Sites Masterplanning	Duncan Ferguson	275,418	1,200	275,418	274,218	Funded due diligence work for strategic sites masterplanning, including Selby Station Gateway. Future costs will include consultancy costs for development of feasibility/ viability assessments, Business Cases, surveys, design, legal and valuation fees. Brief agreed for One Public Estate (OPE) sites & east of Station Masterplan will utilise upto £95k from this budget during 2022/23. This work will also utilise £70k grant from OPE & £35k from York & North Yorkshire DODS.	50,000	225,418	0
Access to Employment	Richard Beason / Julian Rudd	19,282	0	19,282	19,282	Projects within this budget are targeted at supporting social mobility to give people in areas of higher deprivation in Selby District access to current and future employment opportunities e.g. connecting people to existing employment opportunities at Sherburn, Tadcaster and more rural sites as well as employment sites currently being developed such as Konect 62 (former Kellingley site), Sherburn 2, Sherburn 42 and Core 62 (Former Eggborough power station). Future initiatives being reviewed against this budget include the opportunity to support future projects linking residential communities with employment hubs and opportunities related to electric bike programmes and other environmentally friendly transport initiatives.	4,282	15,000	
Growing Enterprise	Richard Beason / Julian Rudd	271,426	1,285	271,426	270,141	Budget to support one of the 10 priorities in Economic Development Framework (EDF) 2 year delivery programme as approved at the January 2019 Executive - The additional P4G budget is being used to support businesses displaced by the TCF land assembly to relocate within the district. There is still unpredictability on timing but the bulk of this spend is expected in 2022/23. A new post COVID Business Delivery Plan has been developed and is being delivered with the focus on providing a targeted Business programme through to March 2023 to include a widening of the skills support programme, addressing recruitment challenges and work to with Start-up businesses. Events and activities will be funded from this budget.	30,000	241,426	0
UCI Road World Championships	Angela Crossland	0		0	0	The Leeds City Region Business Rates Pilot Pool has agreed to fund the £25k start fee for the Tadcaster event in line with the funding provided for other starts and finishes across the LCR. This will go back into the P4G programme as contingency to fund other important P4G related work e.g. asset strategy. Project now complete.	0	0	
Selby TCF Revenue	Duncan Ferguson	56,542	0	56,542	56,542	This allocated Budget relates to the grant recovery for 2019/20 recovered from WYCA in 2020/21. The budget will be used for potential non recoverable revenue costs relating to TCF.	56,542		
HAZ	Caroline Skelly	19,556	1,297	19,556	18,259	The Project Fund is a match contribution to the Selby High Streets Heritage Action Zone (HSHAZ) project. The budget covers a programme of community engagement activities and local history events.	7,026	7,030	5,500
Places and Movement Study (Leveling up Bid Support)	Duncan Ferguson	2,000,000	0	2,000,000	2,000,000	10% match from Selby District Council to enable a future Levelling Up Fund bid. Levelling up Fund bids for Priority Two places such as Selby District will need to be "exceptionally high quality" and focus on tangible and visible place transformation including strong focus on arts, culture, and heritage for the 3 main town centres Selby, Sherburn and Tadcaster. By effectively combining the transformative aspirations set out in the District's Cultural Development Framework and Visitor Economy Strategy, Selby High Street Heritage Action Zone Project as well as the emerging Local Plan, we may be able to submit a bid for Levelling Up Funding that achieves the exceptionally high-quality criteria set for Priority Two locations.	0	2,000,000	0
Tadcaster Community Sport Trust	Angela Crossland	162,000	0	162,000	162,000	Funding provided for developments at Tadcaster Community Sport Trust. Project has commenced and funding will be released in phases subject to agreed milestones.	50,000	72,000	40,000
Community Legacy Fund	Angela Crossland	2,000,000	0	2,000,000	2,000,000	Investment in the Community Legacy Fund with Two Ridings to generate grants to be spent in the Selby District. The Fund was launched on 1st November 2021.	2,000,000		

Project	Lead Officer	Multi-Year Project Budget	In Year Spend 21/22	Forecast	Project Budget Remaining	Update	Forecast 21/22	Forecast 22/23	Forecast 23/24
TCF Site Acquisitions Property Running Costs Car Park (revenue implications)	Duncan Ferguson / Phil Hiscott	0	0	0	0	The Council is acquiring and managing sites around Selby station in order to deliver the land use changes and improvements that form the Selby Gateway TCF project. These costs will include business rates, limited maintenance / insurance / utilities ahead of the sites being cleared to deliver the TCF proposals from late 2022 to late 2023. There will be income from the car park at the Selby Business centre site which will help to cover the costs in the first year. This budget is to be allocated between the revenue implications for the Business Centre and Car Park.	0	0	
Empty Homes	June Rothwell Simon Parkinson	3,751	1,750	3,751	2,001	This budget supports the work of the private sector housing team and the empty homes officer to bring empty homes back into use. Overall the project is very successful and the Empty Homes Officer has directly helped bring 99 empty homes back into use during 2020/21. The majority of this success is achieved through offering advice and assistance to owners. At times, we need to utilise our enforcement powers to secure empty homes and to eradicate issues that are a statutory nuisance or prejudicial to health to neighbours. This budget specifically contributes to this area of enforcement work.	3,751	0	
Selby District Housing Trust	June Rothwell Phil Hiscott	138,850	5,299	138,850	133,551	This fund is to support SDHTs role in the more ambitious HDP approved by Executive in January 2018. A new officer has now been appointed to support the SDHT. The Trust have taken occupation of an additional 17 new affordable homes in 2018/19 delivered through new build and Section 106 acquisitions and a further 12 Section 106 acquisitions in Q1 2019/20. SDHT continue to work with SDC colleagues on the affordability and viability of new properties coming forward via the Housing Development Programme. Discussions with external providers regarding possible S106 acquisitions are also ongoing.	124,000	14,850	
Stepping Up' Housing Delivery	June Rothwell Phil Hiscott	4,938	16	4,938	4,922	The Project will support the implementation of the Housing Development Programme approved by the Executive in January 2018. Seeking opportunities to maximise the social and economic benefits of the Council's asset portfolio. As Government restrictions continue to ease we will be looking to recommence works to deliver the Council's Housing Development Programme. An Affordable Housing Strategy has been agreed by the Executive and is being progressed.	4,938	0	
Olympia Park	Richard Beason / Julian Rudd	0	0	0	0		0	0	
Making our Assets work	Duncan Ferguson	52,551	15,845	52,551	36,706	The budget is targeted at funding due diligence work to bring the Council's own land assets to the market and see them developed. These include small garage sites, Portholme Rd, Egerton Lodge, Barlby Rd depot, Bondgate and Burn airfield. This budget will be used to fund the feasibility, surveys and technical work to enable the Council's own land assets to be brought forward for development to deliver housing and other beneficial uses.	32,551	20,000	0
Housing development Feasibility Work	Phil Hiscott	289,368	10,106	289,368	279,262	Housing development feasibility project to identify viability of sites for development. Phase 2 feasibility costs have been transferred to the individual development budgets for three identified sites; Camblesforth, Hambleton and Sherburn in Elmet. It is expected that Burn will progress to planning in Q3 2021/22. The progression to tender stage for these sites will be reviewed due to the continuing pressures on material and labour costs. A proportion of the costs have been incurred as abortive fees against sites which will not be progressing.	139,368	100,000	50,000
Burn	Julian Rudd / Duncan Ferguson	500,000	28,568	500,000	471,432	Additional works associated with promoting Burn Airfield as a new settlement through the Local Plan. This includes flood modelling and mitigation; highways and transport design and assessments; legal advice on development options/collaboration; ecology and landscape; viability; urban design and planning; ground conditions; utilities and infrastructure; green infrastructure and ecology;	100,000	400,000	
Asset Strategy	Phil Hiscott	80,000	0	80,000	80,000	Work to review/agree the brief was completed pre LGR. Due to Local Government Review the development of the Strategy is on hold.	0	80,000	
Finance Support	Peter Williams	139,000	0	139,000	139,000	Business Case development & Financial monitoring / reporting	20,000	59,500	59,500
TCF Site Acquisitions Property Running Costs Business Centre (revenue implications)	Duncan Ferguson / Phil Hiscott	2,770	0	2,770	2,770	The Council is acquiring and managing sites around Selby station in order to deliver the land use changes and improvements that form the Selby Gateway TCF project. These costs will include business rates, limited maintenance / insurance / utilities ahead of the sites being cleared to deliver the TCF proposals from late 2022 to late 2023. There will be income from the business units the Selby Business centre site which will help to cover the costs in the first year. This budget is to be allocated between the revenue implications for the Business Centre and Car Park.	-20,040	6,810	16,000
High Street shop fronts	Caroline Skelly	100,000	41,629	100,000	58,371	The Project fund is a Match fund contribution to the Selby High Streets Heritage Action Zone (HSHAZ) project. Budget covers a building improvement grant programme - the P4G money is allocated for professional fees of the HSHAZ architectural team from Buttress architects	55,000	19,500	25,500

Project	Lead Officer	Multi-Year Project Budget	In Year Spend 21/22	Forecast	Project Budget Remaining	Update	Forecast 21/22	Forecast 22/23	Forecast 23/24
New lane - Public Realm	Caroline Skelly	200,000	0	200,000	200,000	The Project is a Match fund contribution to the Selby High Streets Heritage Action Zone (HSHAZ) project. The project is under development with other SDC and NYCC projects that relate to the redesign off New Lane, Selby.	25,000	100,000	75,000
Selby TCF Capital	Duncan Ferguson	8,221,570	110,900	8,221,570	8,110,670	This budget is the Selby match funding which will be used to acquire strategic development sites consistent with the Councils regeneration and commercial development opportunities and to match fund acquisitions as part of the Selby TCF bid submission. The current live project and spend to date relates to the purchase of James William House near Selby Station as part of the TCF to provide new access to platform 2 and additional car parking. It is forecast that SDC will purchase all sites required within the f/yr but this will be reimbursed through TCF grant claim and so not be paid from the Selby match which will be used towards the end of the project. The grant is paid in arrears, with between 2 and 3 quarters between claim and repayment. A significant amount of funding from this budget has been put forward as match funding within the Council's TCF proposals for Selby Station including contingency for the purchases of property. Exec have agreed to remove the restriction on the funding to be general match to the TCF and spent at the end of the project, so that the TCF funds can be spent first.	0	0	8,221,570
Low Carbon projects (Phase 1) CAPITAL	Gillian Bruce / Stuart Robinson	250,000	10,600	250,000	239,400	Phase 1 project delivery fund to support approved projects flowing from the Low Carbon Working Group - projects subject to business case approval by the Executive. Low Carbon Officer recruited and in place beginnign 2021-22. The project spend will be determined through prioritisation of projects in the Low Carbon Strategy and the Low Carbon Action Plan. Early indications suggest a key project of tree planting will be considered towards the end of 21/22.	35,600	214,400	0
Town Regen Selby	Duncan Ferguson	1,000,000	0	1,000,000	1,000,000	Selby Market Place and Selby Park, Abbey Quarter initiative - Making space around the Abbey event ready, creating a more welcoming and asccessible area. Rejuvenation of the park, enhancement of the link with the Abbey	0	1,000,000	0
Town Centre Tadcaster	Duncan Ferguson	500,000	20,672	500,000	479,328	A Forward Framework and Action Plan has been prepared to include A659 Gateway - Britannia Car Park/Bus station area - supporting car park improvement scheme and bus staition improvements for visitors.	50,000	450,000	0
Town Centre Sherburn	Duncan Ferguson	500,000	0	500,000	500,000	A Forward Framework and Action Plan has been prepared to include Low Street/Wolsey Croft, realignment of parking, improved public realm, improved surface materials, greenery, signage , and street furniture.	50,000	450,000	0
Sherburn Projects	Duncan Ferguson	1,150,000	0	1,150,000	1,150,000	Investment in Sherburn including Eversley Park improvments, conversion of flat green bowling pitch, tennis court improvements and a land assembly opportunity for a new car park.	150,000	1,000,000	0
Tadcaster Projects	Duncan Ferguson	500,000	0	500,000	500,000	New projects in Tadcaster.	0	500,000	0
New programme resources	Extended Leadership Team	261,000	0	261,000	261,000	Additional staffing resources: Planning Projects Officer, Regenerations Town Centre Co-ordinator. The start date for these appointments is anticipated to be February 2021, the forecast has been adjusted into 2023/24	87,000	87,000	87,000
Staffing costs		2,735,407	647,538	2,735,407	2,087,869	This covers all the P4G funded posts across SDC including the extensions to contracts approved in the budget. These posts support delivery of this P4G programme. It also covers the additional core staffing costs in a number of teams required to deliver the Council's corporate growth ambitions including the Economic Development and Regeneration team (to deliver the Economic Development Framework 2 year action plan) and key posts in Communities and Partnerships, Planning and Marketing and Communications.	1,163,190	1,173,520	398,697
Contingency		150,302	0	150,302	150,302	The funding we are receiving from the West & North Yorkshire Business Rates pool for the Tour de Yorkshire and UCI £200k has been put back into P4G contingency to fund essential work on the asset management strategy. Also the balance remaining on Tadcaster Linear Park has been transferred back to P4G contingency.	150,302		
		23,824,497	1,037,587	23,209,466	22,786,910		5,073,791	9,417,963	9,332,743